FIDELITY CENTER FOR FAMILY ENGAGEMENT

The Decade of Generational Wealth

2020 2030

70+ million boomers control



household wealth



businesses

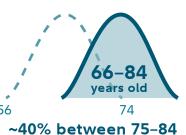
70% of investable assets

8 Strategic Imperatives

Growing your future business through generational family conversations

NAVIGATING CHANGE OF CONTROL WITH THE PRIMARY DECISION-MAKER

In 2030, all boomers will be over 65



There is a 1% compounding decline in financial literacy each year after 60 ... with no lessening of confidence in managing finances ...

Less than 50% seek help, even with significant decline

93% of wealth will be transferred at death

64% of investors with their financial of wealthy advisors individuals say they have raised 35% the issue have not talked of advisors with their to family about clients passing on assets

ENGAGING THE MODERN FAMILY AND

FACILITATING TRANSPARENCY AND

FAMILY ENGAGEMENT AROUND PLANNING

EMPOWERING WOMEN AS HEADS OF HOUSEHOLDS AND AS INVESTORS



of boomer assets are currently held by joint households



by 2030, American women are expected to control much of the \$30 trillion in financial assets

DEVELOPING MULTI-GENERATIONAL DEXTERITY FOR A SOCIALLY DIVERSE FAMILY



boomer transition

23m Silent Generation (b. 1928-45) 72m Boomers (b. 1946-64)

65m Gen X (b. 1965-80) 72m Millennials (b. 1981-96) 67m Gen Z (b. 1997-2012)



say their advisors are a "multi-generational resource for the family"

COMPLEX PLANNING CONSIDERATIONS The traditional

heterosexual, married with children family represents nearly

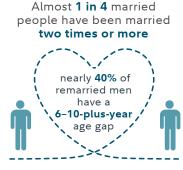




of American households

222

1 in 6 children live in blended families



have never

discussed

the topic

71%

EXPANDING THE FINANCIAL, EMOTIONAL, AND FAMILIAL HEALTH CONVERSATIONS



concern

for investors

68% of Americans

have not had an end-of-life conversation

Depending on the life event, 24%-65% of investors prefer

STEPPING INTO THE MULTI-GENERATIONAL

LIFE EVENT MOMENTS WITH FAMILIES

advisors to be a resource Inheriting money



A major gain or loss of income or assets



Death of a spouse or loved one



Significant health issue or serious illness

In the "pandemic life event"



said they were financially affected

PLANNING PROACTIVELY FOR THE BOOMER SUCCESSION IN YOUR BUSINESS AND THE INDUSTRY



In the next 10 years, **37%** of advisors will retire



of an advisor's book leave after a change in advisor

1 in 10 people over 65 1 in 3 people over 85

will be touched by Alzheimer's



FIDELITY CENTER FOR FAMILY ENGAGEMENT

The Decade of Generational Wealth

2020 — 2030

The 70-plus million boomers are still in the economic drivers' seat. They own 54% of the nation's wealth and almost half of the private businesses, control ~70% of affluent households' investable assets, and dominate client decision-making in the generational family structure. But boomers as a group are also at a tipping point. They are hitting critical age and health milestones, moving to decumulation and spending, leading in a sell-off of equities, real estate, and private businesses, and encountering significant health and long-term care costs. Because wealth management is largely an industry 'built by the boomers for boomers' it is part of their tipping point. How we engage boomers and their family members—caregivers, inheritors, decision-makers, and wealth accumulators—will shape the growth of our future businesses.

3

EMPOWERING WOMEN AS HEADS OF HOUSEHOLDS AND AS INVESTORS

Two-thirds of boomer assets are currently held by joint households where a woman is present, and two-thirds of the time men are the primary decision-makers. With five years of additional life expectancy, 70% of married women will become widows and 70% of those widowed will change their financial advisors within a year of their partner's death. By 2030 women are expected to control much of the \$30 trillion in financial assets and will likely become the primary decision makers in their family. When overseeing assets women are more likely to use professional advisors and twice as likely to pay a premium for in-person advice. Forming an authentic partnership with boomer couples empowers women as investors and wealth management decision makers today and into the future.

6

EXPANDING THE FINANCIAL, EMOTIONAL, AND FAMILIAL HEALTH CONVERSATIONS

Paying for health care is the number one financial concern of all investors. The boomer generation could fuel a 50% increase in people requiring nursing home care in this decade.

One in 10 people over 65 and 1 in 3 people over 85 will be touched by Alzheimer's, fueling risk around competency and long-term care. Only 30% of adult children have discussed how their parents will pay for care as they age, and 68% of Americans have not had an end-of-life conversation. A more proactive, holistic, and facilitative approach with families around their health conversations will empower advisors in the generational family.

1

NAVIGATING CHANGE OF CONTROL WITH THE PRIMARY DECISION-MAKER

In 2030 all boomers will be over 65 with two-thirds over 70 and more than ~40% between 75 and 84. Boomers account for 70% of current affluent household wealth, and 93% of their wealth will be transferred at death. With a 1% compounding decline in financial literacy each year after 60 and no lessening of confidence in managing finances even when there is significant decline, families and advisors face a challenging change of control scenario due to the boomers life-stage and aging physical and mental capabilities. The wealth will largely be held in the traditional boomer family hierarchy through a time of dependency and lack of clarity until death.

4

DEVELOPING MULTI-GENERATIONAL DEXTERITY FOR A SOCIALLY DIVERSE FAMILY

Five socially diverse generations are part of the boomer household transition, including the older, more traditional silent generation, to the flower-power workaholic boomers, to the younger latch-key generation, generation me, and the social media generation. Each of them are at different life-stages, and life-style, have different views of technology, different investment profiles (Gen Xers currently own just 16% of household wealth and Millennials only 3%), and different values and socially diverse experiences. By 2030 less than 50% of people under 50 will be white. And yet, even with these generational family differences and needs, just 38% of investors say their advisors are a multi-generational resource, and only 43% say they expect it. Expanding the traditional client engagement mindset to include a more multi-generational resource approach will create more holistic planning and advice.

7

STEPPING INTO THE MULTI-GENERATIONAL LIFE EVENT MOMENTS WITH FAMILIES

Depending on the life event, between 24% and 65% of all investors would prefer that their advisor be more of a resource during life events. Some of the top life events important to clients are inheriting money (65%), a major gain or loss of income or asset (63%), death of a spouse or loved one (48%), divorce (43%), and a significant health issue or series illness (34%). Interestingly, 43% of advisors said they were not ready to provide clients with more holistic goal-planning advice around life events. Yet, roughly half of clients said life transition moments are cause for changing providers. The "pandemic life event" led nearly half of families asked to say they had specific conversations about its impact, with 70% saying they were affected financially and 67% saying it has changed how they think about money. Stepping into life events allows advisors to form an all-of-life generational relationship with families.

2 ¦

FACILITATING TRANSPARENCY AND FAMILY ENGAGEMENT AROUND PLANNING

Nearly 64% of wealthy individuals say they have not talked with family about how they plan to pass on their assets, and only 17% reported that their heirs are very well informed about their level of wealth. More concerning is that 71% say they have never discussed the topic with their financial advisors and only 35% of advisors say they proactively raise the issue. More than 50% of heirs over the age of 50 indicate they only learned about their inheritance after the passing of the benefactor. The lack of transparency and preparedness combined with the aging boomer population sets up years of surprise and potentially disruptive disclosures.

5

ENGAGING THE MODERN FAMILY AND COMPLEX PLANNING CONSIDERATIONS

The traditional heterosexual, married with children family represents nearly one-third of American households, and yet, 71% believe financial guidance and solutions are generally geared to traditional families. Today almost 1 in 4 married people have been married two times or more and nearly 40% of remarried men have a 6–10-plus-year age gap. Cohabitating has increased as much as 29% since 2007. One in six children live in blended families and 23% of children live with single parents. Solo households less often have a financial plan (only 56%), and 62% of divorced persons and 49% of those with step children don't have wills. Today's family realities make wealth planning and wills a more complex and often avoided family engagement conversation.

8

PLANNING PROACTIVELY FOR THE BOOMER SUCCESSION IN YOUR BUSINESS AND THE INDUSTRY

By 2030, the advisor landscape will change, with 37% of advisors planning to retire. Overall the industry will experience a loss of 1/5 of total advisors. While more than 70% of an advisor's book leave after a change of an advisor, only 40% of investors said that their advisor had a succession plan in place, while 85% said it is important that their advisor have a plan. Adding to the industry change, 50% of the remaining advisors will be between 30 and 40 years old, double what it is today, and 56% of advisors believe clients will be focusing on more personalized services, while 38% of investors said they wanted advisors to provide more comprehensive services. The boomer-dominated industry is going through an intense time of change from both the advisor and client side of the equation, setting up a time of challenge and opportunity in the family-advisor partnership.



Fidelity Center for Family Engagement

Transforming the generational wealth experience with new mindsets and skillsets for the Family-Advisor Partnership.

FIRST PAGE CITATIONS

Introduction – "The 70 plus million boomers" statistic can be found in: "2020 Census Will Help Policymakers Prepare for the Incoming Wave of Aging Boomers," American Counts Staff. www.census.gov. December 10, 2019. "70% of investable assets among affluent households" statistic can be found in: "Women as the next wave of growth in US wealth management." Pooneh Baghai, Olivia Howard, Lakshmi Prakash, and Jill Zucker. McKinsey & Company. July 29, 2020.

Imperative 1 – "There is a 1% compounding decline" statistic can be found in: "Financial literacy declines with age, confidence to make the decisions doesn't," Texas Tech University, Science Daily. March 11, 2016. "In 2030, all boomers will be over 65" statistic can be found in: "Population Projections," U.S. Census Bureau. www.census.gov. 2017. "-40% between 75-84 years old" statistic can be found in: "The Baby Boom Cohort in the United States: 2012 to 2060." Sandra L. Colby, Jennifer M. Ortman. US Census Bureau. Figure 1, p. 3. May 2014. "...less than 50% seek help even with significant decline" statistic can be found in: "Aging and Financial Decision Making," Kellie Gamble, PhD; Patricia Boyle, PhD; Lei Yu, PhD; and David Bennett, MD. US National Library of Medicine, National Institutes of Health. October 29, 2014. "93% of wealth will be transferred at death" statistic can be found in: "U.S. High-Net-Worth and Ultra-High-Net-Worth Markets 2018: Shifting Demographics of Private Wealth," Cerulli. November 29, 2018.

Imperative #2 – "64% of wealthy individuals say" statistic can be found in: "Heirs in the Dark on Family Wealth Decisions, Finds Study by Merrill Private Wealth Management," Bank of America. www.businesswire.com. July 30, 2019. "71% of investors say" statistic can be found in: "Study: The War on Stress: 2019." Financial Planning Association, Janus Henderson Investors, Investopedia. www.fpafla.com. P. 13. 2019. "...only 35% of advisors say they proactively raise the issue" statistic can be found in: "Study: The War on Stress: 2019." Financial Planning Association, Janus Henderson Investors, Investopedia. www.fpafla.com. P. 12. 2019.

Imperative #3 – "Two-thirds of boomer assets are currently held by joint households" statistic can be found in: "Women as the next wave of growth in US wealth management." Pooneh Baghai, Olivia Howard, Lakshmi Prakash, and Jill Zucker. McKinsey & Company. July 29, 2020. "By 2030, women are expected to control as much as \$30 trillion of assets" statistic can be found in: "Women as the next wave of growth in US wealth management." Pooneh Baghai, Olivia Howard, Lakshmi Prakash, and Jill Zucker. McKinsey & Company. July 29, 2020.

Imperative #4 – "Gen Z: 67M; Millennials: 72M; Gen X: 65M; Boomers: 72M; Silent: 23M" statistic can be found in: "Annual Estimates of the Resident Population by Single Year of Age and Sex: April 1, 2010 to July 1, 2019, "U.S. Census. www.census.gov. "...just 38% of investors say their advisors are a multi-generational resource" statistic can be found in: The 2019 Fidelity Investor Insights Study. Conducted during the period August 6 through August 26, 2019. It surveyed a total of 2,026 investors, including 1,102 millionaires. The study was conducted via a 25-minute online survey, with the sample provided by Brookmark, a third-party firm not affiliated with Fidelity. Respondents were screened for a minimum level of investable assets (excluding retirement assets and primary residence), age, and income levels.

Imperative #5 – "The traditional heterosexual" statistic can be found in: "America's Families and Living Arrangements: 2019." Table FG10. Family Groups: 2019. www.census.gov. "1 in 6 children live in blended families" statistic can be found in: "Parenting in America." Pew Research Center, Washington, D.C. December 17, 2015. www.pewresearch.org. "... nearly 1 in 4" statistic can be found in: "2018 ACS Survey." Table B12505. https://api.census.gov. "...nearly 40% of remarried men have a 6-10+ year age gap" statistic can be found in: "Four-in-Ten Couples are Saying "I Do," Again." Pew Research Center, Washington, D.C. November 14, 2014. www.pewresearch.org.

Imperative #6 – "Paying for health care is the number one financial concern across all investors" statistic can be found in: 2019 Fidelity Investor Insights Study. See Imperative #4 for full study details. "1 in 10 of persons over 65 and 1 in 3 persons over 85 will be touched with Alzheimer's statistic can be found in: "2020 Alzheimer's Disease Facts and Figures - On the Front Lines: Primary Care Physicians and Alzheimer's Care in America," Alzheimer's Association, 2020. "...68% of Americans have not had an end-of-life conversation" statistic can be found in: "Most Americans "relieved" to talk about end-of-life care" press release, The Conversation Project. April 10, 2018.

Imperative #7 – "Between 24% and 65% of investors" statistic can be found in: 2019 Fidelity Investor Insights Study. See earlier footnote for full study details. "...top life events include inheriting money, a major gain or loss of income or asset, death of a spouse or loved one..." statistic can be found in: 2019 Fidelity Investor Insights Study. See earlier footnote for full study details. "70% of investors..." statistic can be found in: "Setting a new course - Global investors rethink health and wealth in a post-COVID world," UBS - Wealth Management - Global. 2020. pp. 6.

Imperative #8 - "In the next ten years, 37% of advisors are retiring" statistic can be found in: "U.S. Broker/Dealer Marketplace 2019: Value Levers—Technology, Planning, and Practice Management," Cerulli Associates. 2019. Advisors over the age of 60 with plans to retire in over 10 years were included in this percentage. "70% of an advisor's book leaves after a change in advisor" statistic can be found in: "Affluent Insights 360 - Opportunities in Wealth Management," McKinsey and Company. 2020. P. 20.

SECOND PAGE CITATIONS

Introduction – "The 70 plus million boomers" statistic can be found in: "2020 Census Will Help Policymakers Prepare for the Incoming Wave of Aging Boomers," American Counts Staff. www.census.gov. December 10, 2019. "They own 54% of the nation's..." statistic can be found in: "Baby Boomers Control Most Of U.S. Wealth," Raymond Fazzi, Financial Advisor Magazine. March 28, 2019. "...almost half of the private businesses" statistic can be found in: "National Small Business Closure Crisis," Project Equity. 2018. "...control ~70% of affluent household's investable assets" statistic can be found in: "Women as the next wave of growth in US wealth management." Pooneh Baghai, Olivia Howard, Lakshmi Prakash, and Jill Zucker. McKinsey & Company. July 29, 2020.

Imperative #1 – "In 2030, all boomers will be over 65" statistic can be found in: "Population Projections," U.S. Census Bureau. www.census.gov. 2017. "...with two-thirds over seventy" statistic can be calculated by data found in: "The Baby Boom Cohort in the United States: 2012 to 2060," Sandra L. Colby, Jennifer M. Ortman. US Census Bureau. Figure 1, p. 3. May 2014. "...more than ~40% between 75-84" statistic can be calculated by data found in: "The Baby Boom Cohort in the United States: 2012 to 2060," Sandra L. Colby, Jennifer M. Ortman. US Census Bureau. Figure 1, p. 3. May 2014. "...70% of current affluent household wealth" statistic can be found in: "Women as the next wave of growth in US wealth management." Pooneh Baghai, Olivia Howard, Lakshmi Prakash, and Jill Zucker. McKlare, & Company. July 29, 2020. "93% of wealth will be transferred at death" statistic can be found in: "U.S. High-Net-Worth and Ultra-High-Net-Worth Markets 2018: Shifting Demographics of Private Wealth," Cerulli. November 29, 2018. "With a 1% compounding decline in financial literacy" statistic can be found in: "Financial literacy declines with age, confidence to make the decisions doesn't," Texas Tech University, Science Daily. March 11, 2016.

Imperative #2 – "Nearly 64% of wealthy individuals" statistic can be found in: "Heirs in the Dark on Family Wealth Decisions, Finds Study by Merrill Private Wealth Management," Bank of America. www.businesswire.com. July 30, 2019. "...and only 17% reported" statistic can be found in: "Eye on Next-Generation Wealth Dynamics," The Cerulli Edge, U.S. Retail Investor Edition. 2Q 2019, Issue #15. "More concerning is that 71% say they have..." statistic can be found in: "Study: The War on Stress: 2019." Financial Planning Association, Janus Henderson Investors, Investopedia. www.fplfla.com. P. 13. 2019. "...only 35% of advisors say they proactively raise the issue" statistic can be found in: "Study: The War on Stress: 2019." Financial Planning Association, Janus Henderson Investors, Investopedia. www.fpafla.com. P. 12. 2019. "More than 50% of heirs indicate" statistic can be found in: "Eye on Next-Generation Wealth Dynamics," The Cerulli Edge, U.S. Retail Investor Edition. 2Q 2019, Issue #15.

Imperative #3 – "Two-thirds of boomer assets are currently held by joint households" statistic can be found in: "Women as the next wave of growth in US wealth management." Pooneh Baghai, Olivia Howard, Lakshmi Prakash, and Jill Zucker. McKinsey & Company. July 29, 2020. "With 5 years of additional life expectancy" statistic can be found in: "Women as the next wave of growth in US wealth management." Pooneh Baghai, Olivia Howard, Lakshmi Prakash, and Jill Zucker. McKinsey & Company. July 29, 2020. "70% of women will become widows" statistic can be found in: "Dealing with widows requires empathy and patience," Mary Beth Franklin. Investment News. May 23, 2019. "...and 70% of those widowed" statistic can be found in: "Widows' Voices: The Value of Financial Planning," Kathleen M. Rehl, PhD, CFP, CeFT; Carolyn C. Moor; Linda Y. Leitz, CFP, EA, CDFA; John E. Grable, PhD, CFP. Vol. 70, No. 1 | pp. 53-60. 2016. "By 2030, women are expected to control as much as \$30 trillion of assets" statistic can be found in: "Women as the next wave of growth in US wealth management." Pooneh Baghai, Olivia Howard, Lakshmi Prakash, and Jill Zucker. McKinsey & Company. July 29, 2020. "When overseeing assets, woman are more likely to use professional advisors" statistic can be found in: "Women as the next wave of growth in US wealth management." Pooneh Baghai, Olivia Howard, Lakshmi Prakash, and Jill Zucker. McKinsey & Company. July 29, 2020. "...twice as likely to pay a premium for in-person advice" statistic can be found in: "Women as the next wave of growth in US wealth management." Pooneh Baghai, Olivia Howard, Lakshmi Prakash, and Jill Zucker. McKinsey & Company. July 29, 2020.

Imperative #4 – "Gen Xers currently own just 16% of household wealth and Millennials only 3%" statistic can be found in: "This depressing chart shows the jaw-dropping wealth gap between millennials and boomers," Nicole lyn Pesce, Market Watch. December 28, 2019. "By 2030, less than 50% of people under 50 will be white" statistic can be found in: "Projections of the Size and Composition of the U.S. Population: 2014 to 2060," Sandra L. Colby, Jennifer M. Ortman. www.census.gov. Issued March 2015. "...just 38% of investors say" statistic can be found in: 2019 Fidelity Investor Insights Study. See earlier footnote for full study details. "...only 43% say they expect it" statistic can be found in: 2019 Fidelity Investor Insights Study. See earlier footnote for full study details.

Imperative #5 - "The traditional heterosexual" statistic can be found in: "America's Families and Living Arrangements: 2019." Table FG10. Family Groups: 2019. www.census.gov. "71% believe financial guidance and solutions" statistic can be found in: "UBS Investor Watch: Behind the Picket Fence," Q3 2015. "... nearly 1 in 4" statistic can be found in: 2018 ACS Survey. Table B12505. https://api.census.gov. "...nearly 40% of remarried men have a 6-10+ year age gap" statistic can be found in: "Four-in-Ten Couples are Saying "I Do," Again." Pew Research Center, Washington, D.C. November 14, 2014. www.pewresearch.org. "Cohabitating has increased as much as 29%..." statistic can be found in: "Parenting in America." Pew Research Center, Washington, D.C. December 17, 2015. www.pewresearch.org. "One-in-six children live in blended families and 23% of children live with single parents" statistic can be found in: "Parenting in America." Pew Research Center, Washington, D.C. December 17, 2015. www.pewresearch.org. "Solo households less often have a financial plan (only 56%)" statistic can be found in: 2019 Fidelity Investor Insights Study. See previous footnote for full study details. "62% of divorced persons and 49% of those with step children don't have wills" statistic can be found in: "Wealth Planning for the Modern Family," Northern Trust. 2019.

Imperative #6 – "Paying for health care is the number one financial concern across all investors" statistic can be found in: 2019 Fidelity Investor Insights Study. See earlier footnote for full study details. "The boomer generation could fuel a 50% increase in people requiring nursing home care in this decade" statistic can be found in: "Fact Sheet: Aging in the United States," Mark Mather, Paola Scommegna, Lillian Kilduff. PRB.
July 15, 2019. "1 in 10 of persons over 65 and 1 in 3 persons over 85 will be touched with Alzheimer's" statistic can be found in: "2020 Alzheimer's Disease Facts and Figures - On the Front Lines: Primary Care
Physicians and Alzheimer's Care in America," Alzheimer's Association, 2020. "Only 30% of adult children" statistic can be found in: "Tough conversations with aging loved ones," Caring.com. 2020. "...68% of
Americans have not had an end-of-life conversation" statistic can be found in: "Most Americans "relieved" to talk about end-of-life care" press release, The Conversation Project. April 10, 2018.

Imperative #7 - "Between 24% and 65% of investors" statistic can be found in: 2019 Fidelity Investor Insights Study. See earlier footnote for full study details. "...top life events include inheriting money, a major gain or loss of income or asset, death of a spouse or loved one..." statistic can be found in: 2019 Fidelity Investor Insights Study. See earlier footnote for full study details. "43% of advisors" statistic can be found in: "The Next-Generation Wealth Advisor: Harnessing data and technology to drive business," ESI ThoughtLab and Broadridge, 2017. "Roughly half of clients" statistic can be found in: "Mal-Covidal Wealth Management Research Report," EY, 2019. The "pandemic life event" statistic can be found in: "Rel-Covidal Mellot Investments implemented several listening posts to capture consumer sentiment to understand their emotions and concerns and how they impact their financial behaviors, market sentiment, perceptions of Fidelity's brand, products and advertising. The report is a synthesis of findings from the various listening posts (including a focus group from which the statistic was taken) for the months of April through June 2020. P. 4. "...with 70% saying they were impacted financially, 67% saying it has changed how they think about money" statistic can be found in: "Setting a new course - Global investors rethink health and wealth in a post-COVID world," UBS - Wealth Management - Global. 2020. pp. 4, 6, 7.

Imperative #8 - "By 2030, the advisor landscape" statistic can be found in: "U.S. Broker/Dealer Marketplace 2019: Value Levers—Technology, Planning, and Practice Management," Cerulli Associates. 2019. Advisors over the age of 60 with plans to retire in over 10 years were included in this percentage. "...creating a net loss of 1/5 total advisors" statistic can be found in: "On the cusp of change: North American wealth management in 2030," McKinsey & Company. "While more than 70% of an advisor's book" statistic can be found in: "Affluent Insights 360 - Opportunities in Wealth Management," McKinsey and Company. 2020. P. 20. "...only 40% of investors" statistic can be found in: 2019 Fidelity Investor Insights Study. See previous footnote for full study details. "...85% said it is important that their advisor have a plan" statistic can be found in: 2019 Fidelity Investor Insights Study. See previous footnote for full study details. "50% of them will be between 30-40 years old" statistic can be found in: "On the cusp of change: North American wealth management in 2030," McKinsey & Company. "...56% of advisors believe clients will be focusing on more personalized services" statistic can be found in: "Advisory Firms in 2030: The innovation imperative," John D. Anderson in association with Financial Planning Association, SEI, 2019. P. 11. "...while 38% of investors" statistic can be found in: "Advisory Firms in 2030: The innovation imperative," John D. Anderson in association with Financial Planning Association, SEI, 2019. P. 11.

For investment professional use.

Services from the Fidelity Center for Family Engagement are currently available on a limited basis. The Fidelity Center for Family Engagement is an affiliated business unit outside of the Fidelity broker dealers.

The Fidelity Center for Family Engagement (FCFE) puts the Family-Advisor Partnership at the heart of a family's generational wealth experience. Their passion is to see advisors connect with clients and their family members to build an all-of-life partnership that has the relationship capital to span generations. FCFE uses a mindset and skillset approach to develop new Family-Advisor Partnership capabilities. They provide programs, tools, and resources that help advisor teams communicate to connect more deeply, build a relationship-based practice, and navigate generational relationships and transitions.

Information presented herein is for discussion and illustrative purposes only. This material does not take into account a client's particular investment objectives, financial situations, or needs and is not intended as a recommendation, offer, or solicitation for the purchase or sale of any product, security or investment strategy. Views expressed are as of January 2022 based on the information available at that time, and may change based on market and other conditions.

Unless otherwise noted, the opinions provided are those of the Fidelity Center for Family Engagement and not necessarily those of Fidelity Investments, its affiliates, or any non-Fidelity entity distributing this material. Fidelity does not assume any duty to update any of the information.

Fidelity Investments is an independent entity and is not affiliated with any non-Fidelity entities distributing this material.

Fidelity Institutional® (FI) provides investment products through Fidelity Distributors Company LLC; clearing, custody, or other brokerage services through National Financial Services LLC or Fidelity Brokerage Services LLC, Members NYSE, SIPC.

Source TGH © 2022 FMR LLC. All rights reserved

1013613.2.0

